

# Overview and Scrutiny Work Programme 2026-27 - Performance and Growth

## Forward Agendas

| Meeting Date             | Pre-Scrutiny                                                                                                                                                                                                                                                                                            | Scrutiny Review                                                                                                                                                                                                                                              |
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| 4 <sup>th</sup> November |                                                                                                                                                                                                                                                                                                         | <b>Commercial Investment Portfolio</b><br><i>Jo Harvey- Executive Councillor for Finance and Resources.</i>                                                                                                                                                  |
| 2 <sup>nd</sup> December | <b>Corporate Performance Report 2026/27 (Quarter 2)</b><br><i>Nathan Hunt -Executive Councillor for Resident Services and Corporate Performance</i><br><br><b>Exceptional Circumstances Community Infrastructure Levy (CIL) application</b><br><i>Tom Sanderson- Executive Councillor for Planning.</i> | <b>Civil Parking Enforcement Update</b><br><i>Julie Kerr- Executive Councillor for Parks and Countryside, Waste &amp; Street Scene</i><br><br><b>Places for People</b><br><i>Brett Mickelburgh- Executive Councillor Economy, Regeneration &amp; Housing</i> |
| 21 <sup>st</sup> January | <b>2027/28 Revenue Budget &amp; Medium-Term Financial Strategy, including the Capital Programme</b><br><i>Jo Harvey- Executive Councillor for Finance and Resources.</i>                                                                                                                                |                                                                                                                                                                                                                                                              |
| 3 <sup>rd</sup> March    | <b>Strategic CIL Funding Allocation</b><br><i>Tom Sanderson- Executive Councillor for Planning.</i>                                                                                                                                                                                                     | <b>Transformation Update</b><br><i>Nathan Hunt - Executive Councillor for Resident Services and Corporate Performance</i>                                                                                                                                    |

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|                        | <b>Corporate Performance Report 2026/27 (Quarter 3)</b><br><i>Nathan Hunt -Executive Councillor for Resident Services and Corporate Performance</i> |  |
| 31 <sup>st</sup> March |                                                                                                                                                     |  |

**Future Topics**

| Item                     | Focus                                                                                                               | Scoping / Progress                                                                                                                                                  | Target Meeting Date |
|--------------------------|---------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|
| <b>Places for People</b> | Relationship between the Council and PfP including any contractual arrangements (inc exclusivity, renewal date etc) | Further scoping requested by Officers and relayed to Members via email 13.08.2026                                                                                   | <b>Dec 2026</b>     |
|                          | Stock Disposal Programme – scale, impact and HDC influence                                                          | <b><u>Status: In Progress</u></b>                                                                                                                                   |                     |
|                          | Request for PfP to attend in future to explore questions to put to them.                                            |                                                                                                                                                                     |                     |
|                          | Focus on strategic elements and not casework (which would be inappropriate for Scrutiny and public session).        |                                                                                                                                                                     |                     |
|                          | <b>Background / previous consideration of topic</b>                                                                 |                                                                                                                                                                     |                     |
|                          | <b>Item Format</b>                                                                                                  | Presentation/ Report                                                                                                                                                |                     |
|                          | <b>Portfolio Holder/ Responsible Officer</b>                                                                        | B Mickelburgh - Deputy Executive Leader, Executive Councillor for Economy, Regeneration & Housing<br><br>P Scott - Head of Economy, Regeneration & Housing Delivery |                     |

| Item | Focus | Scoping / Progress | Target Meeting Date |
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| <b>Civil Parking Enforcement</b> | Review of performance of CPE and Operational Delivery to date. | Update scheduled onto All Members Briefing for October 2026 in the first instance.<br><br>Further scoping of the subject can be undertaken after the All Members Briefing.<br><br><b><u>Status: In progress</u></b> | All Members Briefing<br>Oct 2026<br><br><b>Dec 2026</b> |
|                                  | <b>Background / previous consideration of topic</b>            | Cabinet 15.04.2025 <a href="#">Civil Parking Enforcement Update Report.pdf</a>                                                                                                                                      |                                                         |
|                                  | <b>Item Format</b>                                             | Presentation/ Report                                                                                                                                                                                                |                                                         |
|                                  | <b>Portfolio Holder/ Responsible Officer</b>                   | B Mickelburgh - Deputy Executive Leader, Executive Councillor for Economy, Regeneration & Housing<br><br>P Scott - Head of Economy, Regeneration & Housing Delivery                                                 |                                                         |

| Item | Focus | Scoping / Progress | Target Meeting Date |
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| <b>Commercial Investment Portfolio</b> | <p>Scrutiny of the Commercial Investment Portfolio.</p> <p>Potential to improve financial performance.</p> <p>Scrutinise current underperformance, including void units and reduced income.</p> <p>Review actions to attract new tenants, particularly for properties outside the HDC area, and consider advice received from letting agents.</p> <p>Assess whether underperforming assets should be retained, with at least a medium-term strategy in place.</p> <p>Confirm that rent reviews are undertaken promptly. Provide information on the condition and EPC ratings of all properties.</p> <p>Review key financial metrics, noting that loan-to-value and interest cover ratios are currently not being met.</p> | <p>Scoping form received from Member.</p> <p>Discussions with relevant Officers underway.</p> <p><b><u>Status: In Progress</u></b></p> | <b>Nov 2026</b> |
|                                        | <b>Background / previous consideration of topic</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Cabinet 16.09.2025 <a href="#">Report Template for Cabinet / Committee Reports</a>                                                     |                 |
|                                        | <b>Item Format</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Report                                                                                                                                 |                 |
|                                        | <b>Portfolio Holder/ Responsible Officer</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | J Harvey - Executive Councillor for Finance & Resources                                                                                |                 |

## O&S Topics Identified For Further Consideration

| Subject                      | Brief                                                                                                                                                                                                                                                                                                                                                                                  | Status                                                                                                                                                                                                                                                                                    |
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| Corporate Enforcement Policy | <p>Requesting an update on Planning Enforcement – how will this work with the new policies.</p> <p>Requesting an update on Licensing Enforcement</p>                                                                                                                                                                                                                                   | <p>Discussions in place with relevant Officer and consulting with the Chair of Licensing and the Planning Enforcement Team Leader.</p> <p>Have requested further scope from Cllr.</p>                                                                                                     |
| Housing Strategy             | <ul style="list-style-type: none"> <li>• What is the cost to the Taxpayer?</li> <li>• Homes that require adjustments</li> <li>• Complaints in Housing</li> <li>• Noted that HDC has both a Housing Strategy and a Homelessness Strategy in place alongside metrics within the Corporate Plan on this topic. Also noted that HDC does not own Local Authority Housing Stock.</li> </ul> | <p>More info and scoping requested from Cllrs to refine the request and no response received.</p> <p>Overview &amp; Scrutiny (P&amp;G)<br/>01.04.2026<br/><a href="https://www.huntingdonshire.gov.uk/housing-strategy-refresh">Housing Strategy Refresh - Huntingdonshire.gov.uk</a></p> |

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| Land to Develop               | <ul style="list-style-type: none"> <li>• Request to invite Capital Centric to present to the Panel</li> <li>• Request to discuss the Blue Light Scheme</li> <li>• Whether there is scope for a Working Group</li> </ul>                                                                                                                                                                                                                                                                                                                                           | <p>Discussions with Head of Service.</p> <p>Future Capital &amp; Centric report likely to come through Panel in any event based on future decisions – see July 2025 report. <a href="https://regenerationopportunitiesreport-huntingdonshire.gov.uk">Regeneration Opportunities Report- Huntingdonshire.gov.uk</a></p> |
| Community Infrastructure Levy | <ul style="list-style-type: none"> <li>• What is the broad support for Town and Parish Councils?</li> <li>• Concern that applications are digital and that there is a generational technology barrier to access this</li> <li>• Does CIL favour bigger communities?</li> <li>• Smaller Parishes have less resources to submit applications do they loose out to bigger parishes?</li> <li>• What will happen to CIL reserves with the integration following LGR?</li> </ul>                                                                                       | <p>Email circulated to Members with links to previous published papers.</p> <p>Paused pending consideration of forthcoming report on topic.</p>                                                                                                                                                                        |
| KPIs                          | <ul style="list-style-type: none"> <li>• Possibly a change in behaviour</li> <li>• Maybe don't use just averages</li> <li>• Need more performance, satisfactory and customer processes</li> <li>• Possibility of scrutinising best practice</li> <li>• Would like more detail on what causes failures and how to improve</li> <li>• Scope to set up a Working Group to look at the matter.</li> <li>• Suggested consideration of: <ul style="list-style-type: none"> <li>○ The wider reporting network of metrics across the public sector</li> </ul> </li> </ul> | <p>Working Group established.</p>                                                                                                                                                                                                                                                                                      |

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|  | <ul style="list-style-type: none"> <li>○ The Government's plans for the Local Outcomes Framework and HDC's preparedness for this</li> <li>○ The approved HDC Performance Management Framework</li> <li>○ Assessment of metrics that could add value – alongside assessing the work needed to create them and time to value with the LGR timescales</li> </ul> |  |
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## Working Groups

| <b>Key Performance Indicators (KPI) Working Group</b>                                                                                                                                                                                                                                                                                                                       |
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| <b>Members:</b> Cllrs L Ascroft, R Ioannides, R Martin & H Tobias<br><b>Lead Officer:</b> K Hlalat, enquiries to L Adams                                                                                                                                                                                                                                                    |
| <b>Progress:</b><br><b>August 2026:</b> Initial meeting invites sent to Members to establish Terms of Reference for the group.<br><br><b>October 2026:</b> Second meeting held to finalise scoping document which has been passed onto relevant Officers for review.<br><br><b>Next Steps:</b> Meetings to be scheduled as required to allow involvement in proposed works. |